



REGENERATION AND ENVIRONMENT SCRUTINY COMMITTEE - FOR INFORMATION

SUBJECT: BUDGET MONITORING REPORT 2018/2019

REPORT BY: INTERIM CORPORATE DIRECTOR - COMMUNITIES

1. PURPOSE OF REPORT

- 1.1 To inform Members of the most recent budget monitoring position for 2018/2019 for Communities Directorate Service Divisions, including Regeneration & Planning Division, Infrastructure Services Division, Public Protection Division and Community & Leisure Services Division.

2. SUMMARY

- 2.1 The report summarises the most recent budget monitoring projections for 2018/2019 based on the latest available financial information.
- 2.2 It attaches, as appendices the more detailed budget monitoring figures for each of the Council Fund Services outlined in paragraph 1.1 above.

3. LINKS TO STRATEGY

- 3.1 The content of the report is in accordance with the budget strategy considered by the Council at its meeting of 22nd February 2018.
- 3.2 The budget figures outlined in this report assist in meeting the ambition of the Authority to build better communities by building better public services, building better lifestyles, building a vibrant economy and building Futures Changing Lives.
- 3.3 Budget monitoring and management information itself is in accordance with the corporate theme of delivering the Strategies.
- 3.4 Effective financial planning and financial control contribute to the following Well-being Goals within the Well-being of Future Generations (Wales) Act 2015:-
- A prosperous Wales
 - A resilient Wales
 - A healthier Wales
 - A more equal Wales
 - A Wales of cohesive communities
 - A Wales of vibrant culture and thriving Welsh Language
 - A globally responsible Wales.

4. THE REPORT

4.1 INTRODUCTION

- 4.1.1 The report outlines the revenue budget position for each of the service Divisions that form part of the Communities Directorate based on the most current financial information available. Projected outturn figures for the financial year are compared with the budget to show the anticipated under/overspends. More detailed budget monitoring figures are shown in the appendices' 1a to 1d.
- 4.1.2 It should be noted that the budget report to Council on 22nd February 2018 detailed the need to apply further budget efficiency savings in 2018/2019 to meet medium term financial plan (MTFP) targets and achieve budget strategy aims. Communities Directorate services were targeted to achieve new budget efficiency savings of £2.219million.
- 4.1.3 The table 1 below summarises the present budget monitoring position, with an overall Directorate over spend of £444k, but **exclusive** of ring fenced budgets this over spend is reduced to £419k. Appendices 1a to 1d provide more detail on the budget variation projections for each Service Division. It should be noted that the overall outturn position of each Service Division is likely to be affected by one-off pension strain and voluntary severance costs associated with staff based savings linked to the 2019/2020 budget and MTFP strategy.

4.1.4

| TABLE 1 | ORIGINAL ESTIMATE 2018/2019 | REVISED ESTIMATE 2018/2019 | ANTICIPATED OUTTURN 2018/2019 | ANTICIPATED VARIANCE 2018/2019 Under (Over) |
|---|-----------------------------|----------------------------|-------------------------------|---|
| | £000 | £000 | £000 | £000 |
| Regeneration & Planning Division | 2,560 | 2,509 | 2,581 | (72) |
| Infrastructure Services Division | 19,819 | 19,819 | 19,861 | (42) |
| Public Protection Division | 7,235 | 7,235 | 7,128 | 107 |
| Community & Leisure Services Division | 21,492 | 21,346 | 21,793 | (447) |
| Directorate General | 168 | 168 | 158 | 10 |
| NET DIRECTORATE | 51,274 | 51,077 | 51,521 | (444) |
| Home to School Transport - ring fenced over spend | | | | 0 |
| Social Services Transport - ring fenced over spend | | | | (118) |
| Cemeteries Task & Finish - ring fenced under spend | | | | 93 |
| NET DIRECTORATE over spend (excluding ring fenced budgets) | | | | (419) |

4.2 REGENERATION & PLANNING DIVISION

- 4.2.1 Overall, the service division presently has a projected over spend of £72k. Planning services are reporting over spend of £115k and Regeneration under spend of £43k.
- 4.2.2 Development Control is reporting an under spend of £12k this is primarily due to staff vacant posts, one of which is being held vacant as part of MTFP savings for 2019/2020 offset by a shortfall in planning application fee income of £110k on a budget of £537k, but pre-application advice fee income is projected at £32k, £4k above budget. Building Control is reporting

overspend of £104k and income is presently projected to be £105k below the £295k budget, there is also a £10k debtor write off in relation to dangerous structures linked to the Pound-stretcher building in Blackwood. Planning application fee and building control fee income is dependent on the number of applications received and applications and fee levels can vary significantly so will continue to be monitored closely.

- 4.2.3 Strategic Planning budgets are presently projected to be £13k over spent due a shortfall in rechargeable fee income, partly offset by staffing under spend due to staff on reduced working hour contracts and a temporary vacant principal planner post.
- 4.2.4 Land charge service is reporting overspend of £15k due to a shortfall in search fee income.
- 4.2.5 Overall Regeneration is presently projecting under spend of £43k. Business Support has underspend of £34k which is due to a vacant post which is being held in support of the MTFP for 2019/2020 and a reduction in some operational costs such as marketing, subscriptions etc.
- 4.2.6 Business Urban Renewal is reporting an over spend of £28k, this includes a projected over spend of £61k in relation to the Bargued retail shop units due to anticipated under occupancy of the units and reduced rental income in 2018/2019 partly offset by underspend in Urban Renewal mainly due to additional fee income and also Town Centre management from a vacant post and reduced operational costs.
- 4.2.7 There is a projected £51k under spend in relation to industrial properties where a shortfall in property rents resulting from a number of units becoming unoccupied is more than offset by under spend from staff vacant post and other operational costs. A rent review is being undertaken at present which is likely to result in additional income from increased rents which will help ensure budgetary targets can be achieved.
- 4.2.8 Overall Tourism Events and Tourism Venues are reporting a combined small underspend of £4k, this is primarily due to staffing underspends at the tourism venues offset by additional costs of security and health & safety in relation to the Big Cheese event and an underachievement in income at the tourism venues. It would seem that income generation at some of the tourism venues such as Llancaiach Fawr have been influenced by the unusually warm weather over the summer months and income at Cwmcarn VC has been affected by the summer mountain fires which had a negative impact on visitor numbers and on the bike trails.
- 4.2.9 Community Regeneration has an under spend of £10k, mainly due to additional staff recharge income from support provided to the grant funded Community First programme.
- 4.2.10 There is over spend of £28k in senior management support primarily due to one off payment in lieu of notice costs associated with the Interim Head of Service retiring.
- 4.2.11 The Head of Regeneration and Planning has recently undertaken a review of the staff structures of the service division with a view to achieving greater flexibility, clarity of roles and increasing the ability of the division to contribute to the Council MTFP for 2019/20 and beyond.

4.3 INFRASTRUCTURE SERVICES

- 4.3.1 Infrastructure is reporting a small net over spend of £42k on a £19.819million budget, but after excluding budget variations in relation to Home to School Transport (presently projected to budget) and Social Services Transport (£118k over spend) which will be ring fenced and appropriated back to the Service Directorates, there is an under spend of £76k.
- 4.3.2 Highway Operations is reporting overspend of £107k, of which £103k relates to street lighting energy due to an increase in prices. The general highway maintenance and winter maintenance budgets of £5.6million are presently projecting a small overspend by £63k, with £50k offset by extra vehicle crossing income. However, much will depend on the severity of

winter weather and general wear and tear on the highway network. The expected amount of reactive maintenance required is difficult to predict, but every effort will be made to manage the maintenance programme within the budget available. Winter maintenance is assumed for now to be within the £1.1million budget, but it will depend on the severity of the winter. There is a winter maintenance reserve of £500k (this has however been offered up as a proposed one off saving for 2019/20 to meet MTFP target) available to help fund costs associated with a very severe winter. There is also a £17k shortfall in fixed penalty income associated with New Roads Street Works (NRSWA) but this is more than offset by extra income from skip/scaffolding permits of £24k.

- 4.3.3 EPG (Engineering Projects Group) is reporting underspend of £31k mainly due additional fee income generated.
- 4.3.4 Transport Engineering overall is projecting a £62k under spend, with a shortfall in car park income of £62k (on £736k budget), being more than offset by staffing underspend of £106k, of which £58k relates to school crossing patrol which is mostly MTFP in advance for 2019/2020. There is also underspend traffic signal maintenance (£9k) and road accident and road conditions surveys (£11k) both of which are planned MTFP savings for 2019/2020.
- 4.3.5 Public Transport is reporting an under spend of £22k, mainly due to the Connect 2 lead driver being recovered via grant.
- 4.3.6 At this stage Network Contracting Services (NCS) is anticipating surplus of £53k primarily in relation to the SEW contract. The financial position of NCS is heavily dependent on the volume and value of work secured during the year and this is monitored closely along with productivity levels within the workforce.
- 4.3.7 Engineering general support costs are underspent by £13k due to a vacant post which is MTFP in advance for 2019/20.
- 4.3.8 Home to School Transport is presently projecting a break even budget but the financial position will be monitored closely as it is subject to variation during the year.
- 4.3.9 Social Services Transport is projecting over spend of £118k again due to increased operator costs resulting from increased demand in adult services (£48k) and children services (£70k). This budget will be monitored closely as it is also subject to variation in demand and costs during the year.
- 4.3.10 The Head of Infrastructure has recently reviewed the structure of the division with a view to achieving greater flexibility and clarity of roles and to contribute financial savings to the MTFP for 2019/20 and beyond.

4.4 PUBLIC PROTECTION

- 4.4.1 Public Protection is presently projecting an under spend of £107k on an overall revenue budget of £7.235million.
- 4.4.2 Environmental Health is currently projecting a net underspend of £112k this is primarily due to £73k underspend in salaries from a combination of vacant posts some being held to support the Medium-Term Financial Plan savings requirement for 2019/20, maternity, reduced hour contracts and reduced overtime. Income is being over achieved by £26k but this relates to one off income relating to the final year Pest Control SLA fee with Blaenau Gwent (SLA ended early but Blaenau tied in to 3 years of payment). There are a number of ongoing issues in respect of pollution and contaminated land sites that are unpredictable and difficult to assess in terms of financial cost, this includes reviewing the existing provisions for Coed Top, but it is assumed the existing provisions and budget will cover this at present. Pollution and contaminated land sites are being closely monitored as any increases in this area would impact on the overall financial position.

- 4.4.3 Trading Standards, Licensing, Community Safety and CCTV has a projected net underspend of £49k. This is primarily in relation to staffing costs (£63k) from career break savings, vacancy management, associated costs in relation to car allowances and staff not currently top of the incremental scale. These underspends are partly offset by a shortfall in licensing fee income and some increased operating costs in relation to I.T requirements, notifications and adverts for license fee and tariff changes etc. Licensing fee income can be subject to variation so this will be monitored closely.
- 4.4.4 Catering Services are projecting overall small overspend of £54k on a £3.483million budget, this includes underspend in relation to Comprehensive schools (£46k) this is mainly due to over achievement in income which has been assisted by an increase in the number of schools implementing a policy of school children not leaving the premises at lunch time. However there is projected overspend in Primary schools of £151k due to an underachievement in income targets of £99k and overspend in staffing of £66k partly offset by underspend in other operational costs. Income generation will be monitored closely as it can vary depending on pupil take up, school disruptions due to poor weather etc. Similarly there is overspend in relation to breakfast clubs of £46k although this is primarily due to overspend in staffing costs. There is underspend in relation to staff restaurants of £54k due to increased income as more people make use of the restaurant facilities at Ty Penallta and also reduced staffing costs and overspend in meals direct of £27k due to a shortfall in income partly offset by reduced operating costs. There is underspend in HQ costs of £33k.

4.5 COMMUNITY & LEISURE SERVICES

- 4.5.1 The Community & Leisure Division is presently projecting overall net overspend of £447k on a budget of £21.346 million.
- 4.5.2 Waste Management & Cleaning Services is reporting over spend of £482k. There is anticipated overspend in dry recycling treatment (£672k), due to inadequate budget to fund the service, there is however a corporate contingency reserve of £800k available to finance any overspend during 2018/2019. There is a slight improvement in the financial position since the last monitoring and the dry recycling contract with Newport Paper Company is being monitored closely, as contract rates will depend on factors such as the quality of waste/level of contamination in the waste streams collected and also resale markets for recycling materials. There is overspend in relation to CA sites (£125k) due to increased tonnage of waste being deposited at the CA sites and the associated increase in running costs. Initiatives are being considered to help reduce some of these cost pressures including introducing restrictions by implementing a resident only ID scheme and also better controls on the waste deposited at the CA sites. Vehicle running costs are showing £155k overspend primarily in relation to unscheduled repairs, cover vehicles due to downtime on the fleet and fuel costs. It is anticipated that the new Fleet Services contract will generate savings in vehicle running costs in the future. These overspends are partly offset by an anticipated reduction in vehicle purchases this financial year from deferring acquisitions and therefore reduced RCCO (£391k), albeit vehicles will still need replacing in subsequent years and adequate budget provision will be required to fund replacements. There is also a net staffing under spend of £296k primarily due to vacant posts in street cleansing services some of which are being held to support the Medium-Term Financial Plan savings requirement for 2019/20 partly offset by a £121k overspend in agency costs. HQ staffing also shows overspend £25k primarily due to one off lieu of notice costs.
- 4.5.3 An underspend of £121k is projected for Parks & Countryside, Outdoor Facilities and Cemeteries. Cemeteries is reporting a £93k under spend due to income in excess of budget and reductions in maintenance expenditure. Any underspend in relation to cemeteries is ring fenced for future investment in cemetery infrastructure. Parks & Countryside combined is reporting underspend of £28k primarily due to staff vacant some of which is held vacant in support of the MTFP for 2019/2020, although the tree maintenance budget is reporting a £43k overspend as a result of essential tree works on a number of road by-passes and this will be monitored closely.

- 4.5.4 Leisure Centres are reporting a net overspend of £82k, with a £209k shortfall in income targets being mostly offset by underspend in staffing & tutors and other operating costs. Income generation at the Leisure centres can vary depending on consumer demand, operational closures due to adverse weather (which was significant in the 2018 winter), closures due to maintenance and refurbishments (Centre of Sporting Excellence this year due to renovation to the football pitch) and other factors, including this year, an apparent reduction in consumer demand due to the exceptionally hot summer. The recent Cabinet decision to apply a VAT exemption on the supply of sporting services following a legal challenge and a decision by the Court of Justice of the European Union (subsequently accepted by HMRC) to allow public bodies including local authorities to apply an exemption to VAT on sporting services, will result in additional leisure related income, which will assist in ensuring Leisure Centres can achieve their income budget targets. Overspend in Leisure centres is partly offset by underspend in Leisure HQ costs of £38k including customer services, marketing & training and uniforms.
- 4.5.5 Community Centres are at present projecting underspend of £30k on a £360k budget due to reductions in general maintenance and other operating costs and Caerphilly Adventures is reporting overspend of £24k as the service has suffered an element of disruption in its provision due to the move to Cwmcarn forest drive in the summer of 2018.
- 4.5.6 Vehicle Maintenance & Fleet Management is currently projecting overspend of £57k. The outturn position will be dependent on the value of work through the workshop over the next few months and the ability to finance fixed overheads.
- 4.5.7 Building Cleaning is at present reporting underspend of £14k, due to income greater than budgeted offset by staff additional hours to cover sickness and holidays. The service is continually seeking to secure additional cleaning contract work to sustain employments levels and finance fixed overheads.

4.6 MEDIUM TERM FINANCIAL PLANS (MTFP) SAVINGS 2018/2019

- 4.6.1 The 2018/19 revenue budget for Environment Directorate included targeted MTFP savings of £2.219million as summarised in table 2 below. The projected overspends and under spends discussed in the above paragraphs take account of these savings targets.

TABLE 2

| Service Division | Approved Savings 2018/2019 £000 |
|--|--|
| Regeneration & Planning Division | 575 |
| Infrastructure Services Division | 732 |
| Public Protection Division | 295 |
| Community & Leisure Services Division | 617 |
| TOTAL | 2,219 |

- 4.6.2 Most of the £2.219million MTFP savings applied in 2018/2019 are being achieved or are expected to be achieved. However at present a number of MTFP savings are not being fully achieved and the position on these will be monitored closely, the under achieved MTFP savings include:
- Increased rental income industrial properties (£10k MTFP) not achieved due to shortfall in income as noted in paragraph 4.2.7
 - Urban Renewal rental income from town centre events spaces (£10k MTFP) not achieved due to lower demand for events space
 - Tourism Venues, increased income and expenditure realignment from Caerphilly Visitor Centre (£15k MTFP) not achieved due to reduced income as a result of disruption from refurbishment works to the public toilets and suspected impact of hot summer weather on consumer demand.

- Tourism Llancaiach Fawr staffing rotas and administration roles (£34k MTFP), £10k underspend in staffing, so not fully achieved. Also review of events at Llancaiach Fawr (£10k MTFP), due to general shortfall in income generation as noted in paragraph 4.2.8.
- Infrastructure, New Roads Street Works Act fee increases (£2.5k MTFP) not achieved as noted in paragraph 4.3.2 above
- Infrastructure, bus shelter maintenance (£10k MTFP) not achieved due to overspend on bus station maintenance
- Public Protection Catering, increased income from increasing prices at Primary schools (£54k MTFP) not being achieved due to present projected shortfall in primary school catering income as noted in paragraph 4.4.4
- Public Protection Catering, increased charge for meals on wheels (£11k MTFP) not achieved due to due shortfall in income as noted in paragraph 4.4.4
- Community & Leisure Countryside, leasing of buildings (£11.5k MTFP) not achieved as lease agreements not negotiated
- Community & Leisure Waste Management & Cleaning, early retirement of two supervisors (£67k MTFP) not achieved as yet but offset by greater increased savings in other operational posts.
- Community & Leisure, Caerphilly Adventures, increased income (£20k MTFP) not fully achieved as yet as noted in paragraph 4.5.5

4.6.3 Most of the unachieved MTFP savings are associated with additional income generation, which does have a greater risk of non-achievement, often due to the volatility in customer demand for services and factors outside the control of the service that can impact on usage and income levels (general economic climate, weather, consumer trends etc.)

5. WELL-BEING OF FUTURE GENERATIONS

5.1 Effective financial management is a key element in ensuring that the Well-being Goals within the Well-Being of Future Generations (Wales) Act 2015 are met.

6. EQUALITIES IMPLICATIONS

6.1 There are no potential equalities implications of this report and its recommendations on groups or individuals who fall under the categories identified in Section 6 of the Council's Strategic Equality Plan. There is no requirement for an Equalities Impact Assessment Questionnaire to be completed for this report.

7. FINANCIAL IMPLICATIONS

7.1 As noted in the table in paragraph 4.1.3 above some service under/over spends will be appropriated to ring fenced reserves including Social Services Transport (£118k overspend) and Cemeteries (£93k underspend). In line with the Council's reserves protocol, general revenue underspends not subject to specific ring fencing are appropriated to Directorate strategic reserves and Council working balances on a 50/50 basis, however any Directorate over spends will be appropriated to Service Directorate reserves in full and will require funding from previous years reserve balances where they exist or future years revenue budgets.

7.2 Based on current projections, combined general revenue overspend for the Directorate of £419k in relation to Regeneration & Planning, Infrastructure, Community & Leisure services and Public Protection would be appropriated to Communities Strategic reserve (this excludes ring fenced under/overspends noted in paragraph 7.1). If as noted in paragraph 4.5.2 overspend of £672k in relation to dry recycling treatment is funded from Council Corporate contingency reserves, then the net general underspend for these Divisions will be £253k of which £126.5k would be appropriated to the Communities Strategic reserve and £126.5k to Council working balances. Consideration will be given to possible use of the contingency reserve at outturn when further updates of the financial position are reported.

7.3 As noted in paragraph 4.1.3, the overall outturn position of each Service Division is likely to be affected by one-off pension strain and voluntary severance costs associated with staff based savings linked to the 2019/2020 budget and MTFP strategy.

8. PERSONNEL IMPLICATIONS

8.1 Members will be aware that when setting the budget, MTFP savings were identified for the Communities Directorate in relation to vacancy management savings, these are reflected in the financial figures reported.

9. CONSULTATIONS

9.1 There are no consultation responses, which have not been included in this report.

10. RECOMMENDATIONS

10.1 Members are requested to note the contents of this report.

11. REASONS FOR THE RECOMMENDATIONS

11.1 The Council Budget is based on the achievement of both expenditure and income targets. In order to ensure that these are met and the Council's financial integrity is maintained Directors are required to review income and expenditure trends.

12. STATUTORY POWER

12.1 Local Government Act 1972 and 2000.

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Consultees: Councillor D.T Davies Chair Regeneration & Environment Scrutiny Committee
Mark S Williams Interim Corporate Director of Communities
Robert Hartshorn, Head of Community & Leisure, Policy and Public Protection
Rhian Kyte, Head of Regeneration and Planning
Marcus Lloyd, Head of Infrastructure
Nicole Scammell Head of Corporate Finance and Section 151 Officer
Steve Harris, Deputy Section 151 Officer
Rose Shears, Finance Officer
Jane Southcombe, Education Financial Services Manager
Dave Roberts, Principal Group Accountant
Paul Adams, Senior Assistant Accountant
Mike Jones, Interim Financial Services Manager Social Services

Background Papers:
Divisional budget monitoring working papers 2018/2019

Appendices:
Appendix 1A Budget Monitoring Report - Regeneration and Planning
Appendix 1B Budget Monitoring Report - Infrastructure Services Division
Appendix 1C Budget Monitoring Report - Public Protection Division
Appendix 1D Budget Monitoring Report - Community and Leisure Services

Links to other Documents:

Minutes Council Meeting 22/2/2018: Budget Proposals 2018/19 and Medium-Term Financial
Strategy 2018/2023

Agenda Item No. 4

| DIRECTORATE OF THE ENVIRONMENT | Page No | Estimate 2018/19 | Revised Estimate 2018/2019 | Projected Outturn 2018/2019 | Variance 2018/2019 |
|---|----------------|-------------------------|-----------------------------------|------------------------------------|---------------------------|
| <u>REGENERATION & PLANNING</u> | | | | | |
| REGENERATION | | | | | |
| Senior Management Support | | 77,982 | 77,982 | 106,370 | (28,388) |
| Business Support - | | | | | |
| Business Support & Funding | | 433,213 | 433,213 | 399,409 | 33,804 |
| Commercial Properties | | (1,063,437) | (1,133,218) | (1,184,402) | 51,184 |
| | | (630,224) | (700,005) | (784,993) | 84,988 |
| Business Urban Renewal | | 297,045 | 297,045 | 325,440 | (28,395) |
| Destination & Events | | | | | |
| Management, Marketing & Events | | 372,691 | 372,691 | 362,904 | 9,787 |
| Tourism Venues | | 894,754 | 913,754 | 927,825 | (14,071) |
| Blackwood Miners Institute | | 324,362 | 324,362 | 315,643 | 8,719 |
| Arts Development | | 152,997 | 152,997 | 152,997 | 0 |
| | | 1,744,804 | 1,763,804 | 1,759,369 | 4,435 |
| Community Regeneration | | 168,576 | 168,576 | 158,058 | 10,518 |
| Legacy/C4W Grant Programmes | | | | | |
| Expenditure | | 2,001,161 | 2,015,293 | 1,622,029 | 393,264 |
| Grant Funding | | (2,001,161) | (2,015,293) | (1,622,029) | (393,264) |
| | | 0 | 0 | 0 | 0 |
| | | 1,658,183 | 1,607,402 | 1,564,244 | 43,158 |
| PLANNING | | | | | |
| Strategic Planning | | 404,256 | 404,256 | 417,229 | (12,973) |
| Development | | 332,384 | 332,384 | 320,453 | 11,931 |
| Building Control | | (30,845) | (30,845) | 73,502 | (104,347) |
| Land Charges | | (9,849) | (9,849) | 5,572 | (15,421) |
| HQ, Corporate and Democratic Core | | 205,385 | 205,385 | 199,332 | 6,053 |
| | | 901,331 | 901,331 | 1,016,088 | (114,757) |
| TOTAL NET BUDGET | | 2,559,514 | 2,508,733 | 2,580,332 | (71,599) |

| <i>ENVIRONMENT DIRECTORATE</i> | Page No | Estimate 2018/19 | Revised Estimate 2018/19 | Projected Outturn 2018/2019 | Variance 2018/2019 |
|--|---------|-------------------|--------------------------|-----------------------------|--------------------|
| <i>INFRASTRUCTURE SERVICES DIVISION</i> | | | | | |
| <i>HIGHWAY OPERATIONS</i> | | 9,394,216 | 9,393,657 | 9,501,134 | (107,477) |
| <i>ENGINEERING PROJECTS GROUP</i> | | (99,873) | (99,873) | (130,961) | 31,088 |
| <i>TRANSPORTATION ENGINEERING</i> | | 567,051 | 567,051 | 505,083 | 61,968 |
| <i>PASSENGER TRANSPORT</i> | | 1,751,908 | 1,751,908 | 1,729,403 | 22,505 |
| <i>HOME TO SCHOOL TRANSPORT</i> | | 6,831,258 | 6,831,258 | 6,831,269 | (11) |
| <i>SOCIAL SERVICES TRANSPORT</i> | | 1,465,319 | 1,465,319 | 1,583,226 | (117,907) |
| <i>NETWORK CONTRACTING SERVICES</i> | | (146,017) | (146,017) | (200,000) | 53,983 |
| <i>ENGINEERING - GENERAL</i> | | 55,403 | 55,403 | 42,085 | 13,318 |
| <i>TOTAL NET EXPENDITURE</i> | | 19,819,265 | 19,818,706 | 19,861,239 | (42,533) |

| <i>DIRECTORATE OF THE ENVIRONMENT</i> | Page No | Estimate 2018/2019 | Revised Estimate 2018/2019 | Projected Outturn 2018/2019 | Variance 2018/2019 |
|---|--------------------|-------------------------------|---|--|-------------------------------|
| <u>PUBLIC PROTECTION DIVISION</u> | | | | | |
| <i>TRADING STANDARDS</i> | | 794,619 | 794,619 | 751,545 | 43,074 |
| <i>LICENSING</i> | | 51,183 | 51,183 | 59,065 | (7,882) |
| <i>REGISTRARS</i> | | 67,848 | 67,848 | 52,311 | 15,537 |
| <i>CCTV</i> | | 466,777 | 466,777 | 473,251 | (6,474) |
| <i>COMMUNITY WARDENS</i> | | 355,019 | 355,019 | 322,489 | 32,530 |
| <i>CORPORATE AND DEMOCRATIC COSTS (CDC)</i> | | 54,643 | 54,643 | 49,546 | 5,097 |
| <i>HEALTH DIVISIONAL BUDGET</i> | | 244,869 | 244,869 | 256,348 | (11,479) |
| <i>ENFORCEMENT</i> | | 641,124 | 641,124 | 582,509 | 58,615 |
| <i>POLLUTION</i> | | 410,366 | 410,366 | 401,818 | 8,548 |
| <i>FOOD TEAM</i> | | 571,716 | 571,716 | 540,997 | 30,719 |
| <i>EMERGENCY PLANNING</i> | | 93,185 | 93,185 | 100,296 | (7,111) |
| <i>CATERING</i> | | 3,483,837 | 3,483,278 | 3,538,070 | (54,792) |
| <i>TOTAL NET EXPENDITURE</i> | | 7,235,186 | 7,234,627 | 7,128,245 | 106,382 |

| <i>DIRECTORATE OF THE ENVIRONMENT</i> | Page No | Estimate 2018/2019 | Revised Estimate 2018/2019 | Projected Outturn 2018/2019 | Variance 2018/2019 |
|---|---------|--------------------|----------------------------|-----------------------------|--------------------|
| <u>COMMUNITY & LEISURE SERVICES</u> | | | | | |
| WASTE MANAGEMENT | | | | | |
| <i>Residual Waste</i> | | 2,331,900 | 2,331,900 | 2,544,407 | (212,507) |
| <i>Organics recycling</i> | | 1,330,439 | 1,330,439 | 1,323,360 | 7,079 |
| <i>Civic Amenity Sites</i> | | 2,989,173 | 2,989,173 | 3,114,138 | (124,965) |
| <i>Waste Transfer Station</i> | | 108,839 | 108,839 | 161,488 | (52,649) |
| <i>Dry Recycling</i> | | 2,175,012 | 2,175,012 | 2,955,994 | (780,982) |
| <i>RCCO</i> | | 391,000 | 391,000 | 0 | 391,000 |
| <i>Bulky Waste</i> | | 149,892 | 149,892 | 155,526 | (5,634) |
| <i>Commercial Waste</i> | | (538,660) | (538,660) | (382,022) | (156,638) |
| <i>Other Waste</i> | | 71,055 | 71,055 | 63,478 | 7,577 |
| <i>Trehir</i> | | 126,224 | 126,224 | 122,710 | 3,514 |
| <i>Sustainable Waste Management Grant</i> | | (942,804) | (942,804) | (942,804) | 0 |
| <i>HQ Staff</i> | | 1,280,201 | 1,155,482 | 1,180,828 | (25,346) |
| CLEANSING | | | | | |
| <i>Public Conveniences</i> | | 93,146 | 74,146 | 61,007 | 13,139 |
| <i>Street Cleansing</i> | | 4,235,188 | 4,235,188 | 3,780,850 | 454,338 |
| GROUND MAINTENANCE AND PARKS | | | | | |
| <i>Cemeteries</i> | | (140,856) | (140,856) | (233,993) | 93,137 |
| <i>Allotments</i> | | 39,231 | 39,231 | 27,191 | 12,040 |
| <i>Parks and Playing Fields</i> | | 1,705,503 | 1,705,503 | 1,817,642 | (112,139) |
| <i>Playgrounds</i> | | 284,223 | 284,223 | 283,400 | 823 |
| <i>Outdoor facilities</i> | | 274,003 | 274,003 | 230,508 | 43,495 |
| <i>Community Assets Funding</i> | | 54,160 | 54,160 | 54,160 | 0 |
| <i>Countryside</i> | | 1,092,071 | 1,092,071 | 1,068,485 | 23,586 |
| <i>HQ Staffing</i> | | 1,009,471 | 1,009,471 | 949,772 | 59,699 |
| LEISURE SERVICES | | | | | |
| <i>Leisure Centres</i> | | 2,594,077 | 2,593,518 | 2,637,578 | (44,060) |
| <i>Sports & Health Development</i> | | 20,024 | 20,024 | 23,183 | (3,159) |
| <i>Outdoor Education</i> | | 143,091 | 143,091 | 168,491 | (25,400) |
| <i>Community Centres</i> | | 359,855 | 359,855 | 329,414 | 30,441 |
| | | 21,235,458 | 21,091,180 | 21,494,791 | (403,611) |
| <i>Building Cleaning</i> | | 517,207 | 516,648 | 502,706 | 13,942 |
| <i>Vehicle Maintenance & Fleet Management</i> | | (260,883) | (261,442) | (204,317) | (57,125) |
| Total net expenditure Community & Leisure Services | | 21,491,782 | 21,346,386 | 21,793,180 | (446,794) |
| | | | | | |